

CENTRAL STATISTICAL BUREAU OF LATVIA

PUBLIC ANNUAL REPORT 2025



Data driving Latvia's growth

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Abbreviations

CSB	Central Statistical Bureau of Latvia
DELTA	Electronic Data Collection and Transformation System
Eurostat	Statistical Office of the European Union
GDP	Gross domestic product
LLMs	Large Language Models
AI	Artificial Intelligence
MCP	Model Context Protocol
NACE	Statistical Classification of Economic Activities (Nomenclature statistique des Activités économiques dans la Communauté Européenne)
OSP	Official statistics portal
PILS	Secure data processing environment
SRS	State Revenue Service

Foreword of the Director General of the Central Statistical Bureau of Latvia

The year 2025 has been a year of strategic change and purposeful development for the Central Statistical Bureau (hereinafter – CSB). We have continued to strengthen our role as the country's leading data agency, moving toward a modern, technologically advanced, and professionally independent institution that delivers data to support Latvia's growth.

Through focused efforts to reduce the administrative burden, in 2025 we eliminated or consolidated several statistical reporting forms and further expanded the use of administrative data, so that enterprises are no longer required to provide information already available to the state. Cooperation with the State Revenue Service (hereinafter – SRS) has continued, and further solutions are already being explored to potentially eliminate or shorten additional statistical reports by replacing them with the use of administrative data sources.

In 2025, the use of artificial intelligence (hereinafter – AI) in statistics was significantly expanded. Large Language Models (hereinafter – LLMs) and machine learning solutions are being used for the classification of goods and enterprises, population estimation, job advertisement processing, and labour market forecasting.

Development has started on the Secure Data Processing Environment (hereinafter – PILS) and the new electronic data collection system (hereinafter – DELTA), which will establish a modern, secure, and auditable data infrastructure for the needs of public administration.



In 2025, particular attention was paid to quality and professional independence. The CSB successfully completed the ISO 9001 and ISO 27001 surveillance audits, confirming compliance with international quality and information security standards.

Our greatest asset is a professional and motivated team that is capable of driving change while successfully delivering statistical tasks at both European and national levels. The year 2025 has laid a solid foundation for the next steps—greater automation, faster data availability, and the strengthening of the CSB as a one-stop shop for state data governance.

We will continue to develop a secure, reliable, and accessible data environment so that data-driven decisions become the foundation for Latvia's sustainable development.

Raimonds Lapiņš

Director General of the Central Statistical Bureau of Latvia

About

Legal status

CSB is a direct administrative authority operating under the supervision of the Ministry of Economics of the Republic of Latvia.

Institutional sector

CSB is the national central data agency that develops a unified, secure system for the use of state-held data for policy planning at national, regional, and local levels, for the development of services, and in the public interest.

Under the Statistics Law, the CSB is established as the coordinating authority of the official statistics system and exercises functional oversight over other statistical institutions in the production of official statistics.

Strategy and course of action

Vision: data driving Latvia's growth.

Mission: to create a reliable, accessible, and secure data environment for data-driven decision-making.

Values

- **Independence.** CSB carries out its functions independently, autonomously, on an equal basis, and in a fair manner.
- **Professionalism.** CSB continuously improves its knowledge and implements new and innovative technologies and methodologies for the production of up-to-date statistical data. CSB seeks and uses new data sources and dares to experiment.
- **Openness.** CSB is open in its communication; it explores, explains, and listens to users' needs. CSB participates in and organises public debates on the production of statistics at national and international levels.
- **Cooperation.** CSB engages in effective and respectful cooperation. It respects the opinions, work, and time of its clients and colleagues. CSB is a united team focused on common goals.

CSB Strategy: 'Data Driving Latvia's Growth'

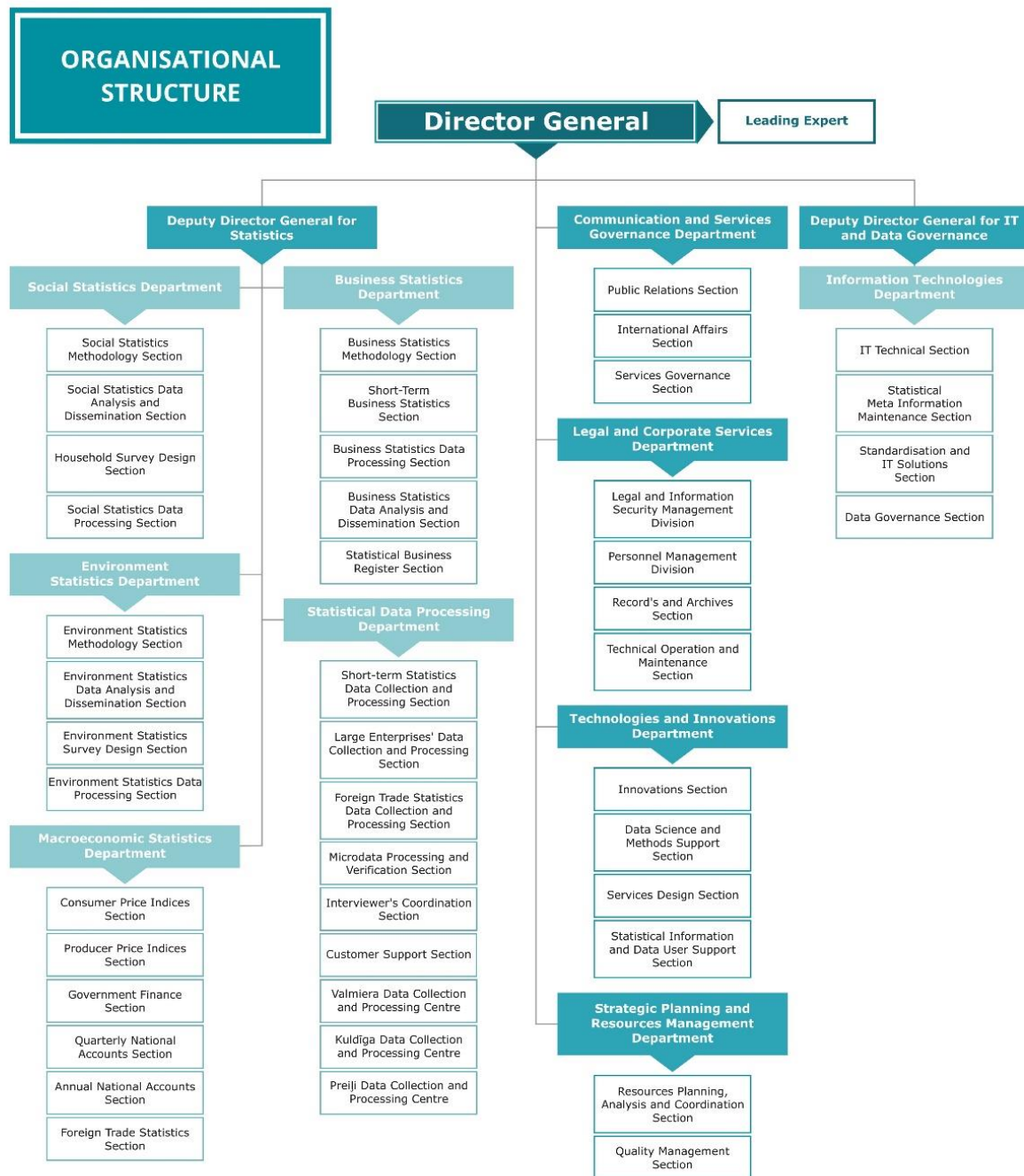
1	2	3	4	5
Bureaucratic burden on enterprises ↓ 50 %	100 % reusability of the data	Data requests processed within 24 hours	All national policy indicators managed by the CSB	100 % compliance of publications with Eurostat quality dimensions
• Use of VAT data for replacement of statistical reporting • Automated statistical production • ERDF project DELTA	• Uniform data management system • National metadata standard (SIMS 2.0) • ERDF project PILS (secure environment)	• Automated production process • New GDP calculation tool • Implementation of AI and MCP • ERDF project PILS (secure environment)	• Results-oriented budgeting data • Climate Change Dashboard • Implementation of the data act	• GDP instrument (SNA 2025) • Metadata standard • Quality control in all processes

Structure

In 2024–2025, the CSB carried out extensive internal structural reforms to improve its governance and adapt it to modern data management and digitalisation requirements. The new structure was designed to enable automated data flows, system interoperability, and efficient use of resources, as well as to ensure the implementation of newly assigned legal functions and support the development of a data-driven public administration.

Within the framework of the reorganization:

- new data and technology units have been established;
- functions have been modernised and restructured;
- units with overlapping functions have been eliminated;
- 76 positions have been optimised, of which 34 have been eliminated, while 42 positions will be reoriented towards new data and AI functions.



CSB structure as of 31.12.2025.

Financial resources

Budget for 2025

Budget of the CSB consists of:

- programme 24.00.00 Provision of Statistical Information
- programme 63.00.00 (subprogramme 63.08.00) Implementation of European Social Fund Plus (ESF+) projects and activities (2021-2027) Participation in International Education Studies for the Development and Provision of Education Quality Monitoring System
- programme 67.00.00 (subprogramme 67.06.00) Implementation of European Community Initiative Projects and Activities (subprogramme European Community Initiative Projects)
- programme 70.06.00 Reimbursement of Travel Expenses of Latvian Representatives when Going to European Union Council Working Party Meetings and Council Meetings
- programme 74.06.00 Recovery and Resilience Facility Projects and Activities
- programme 97.00.00 Sector management and policy planning

Total budget

EUR 16 409 516

Budget execution for 2025

The funding consists of several sources, with the largest share coming from the core budget, while grants and specific programme funding also provide significant support.

Financing	EUR
Base budget	14 429 378
Grants	1 593 039
Participation in international education studies	24 998
Sector management and policy planning	277 629
Reimbursement of travel expenses for Latvian representatives	5 847
Uniform public administration planning of state financial resources and provision of accounting services, and implementation of integrated resource management	78 626
Total	16 409 516

Revenue from services rendered against payment comprised EUR 85 312 in 2025, which, compared to 2024, has decreased by EUR 79 169 or 48.1 %, because in 2025 data requests were not as extensive as in previous years.

Transfer revenues increased by EUR 82 500, or 305.9 %. The increase was driven by allocated funding of Ministry of Economics' Recovery and Resilience Facility (RRF) projects and activities under programme 74.06.00 Recovery and Resilience Facility (RRF) projects and activities, in order to ensure the implementation of the project Uniform public administration planning of state financial resources and provision of accounting services, and implementation of integrated resource management of the European Union Recovery and Resilience Facility plan 2.1.2.1.i. investment Centralised platforms, systems and shared services, in accordance with the Cooperation Agreement concluded on 19 December 2024 between the State Treasury and the Ministry of Economics. As well as within the framework of the programme 70.06.00 Reimbursement of Travel Expenses of Latvian Representatives when Going to European Union Council Working Party Meetings and Council Meetings a larger financing was foreseen than in 2024.

Subsidy from general revenue in 2025 comprised EUR 16 214 919, and compared with 2024, the increase comprised EUR 772 121 or 5.0 %. The most significant changes relate to the funding allocated under programme 24.00.00 Provision of Statistical Information for the implementation of the priority activity Funding for the Central Statistical Bureau to ensure compliance with regulatory requirements (Cabinet of Ministers, Minutes No. 47, Para. 43(2) of 26 September 2023) and Increase in remuneration for employees of direct public administration institutions (Cabinet of Ministers, Minutes No. 47, Para. 43(2) of 26 September 2023).

General budget of the CSB comprised EUR 16 409 516 in 2025, which, compared to 2024, has increased by EUR 792 907 or 5.1 %.

Expenditure on remuneration increased by EUR 523 034, or 4.1 %. The largest expenditures were incurred under programme 24.00.00 Provision of Statistical Information, based on the funding allocated for the implementation of the priority activities Funding for the Central Statistical Bureau to ensure compliance with regulatory requirements and Increase in remuneration for employees of direct public administration institutions.

Expenditure on goods and services decreased by EUR 26 543, or 1.4 %, while EUR 108 983 was not utilised. The largest decrease in expenditure occurred under programme 24.00.00 Provision of Statistical Information, due to lower-than-planned revenue from paid services, leading to a reallocation of service-related expenditure. The underspending also resulted from programme 70.06.00 Reimbursement of Travel Expenses of Latvian Representatives when Going to European Union Council Working Party Meetings and Council Meetings, due to the cancellation of initially planned working party meetings.

Maintenance costs of transfers increased by EUR 40 452, or 125.3 %, and consist of funding allocated under programme 67.00.00 (subprogramme 67.06.00) Implementation of European Community Initiative Projects and Activities (subprogramme European Community Initiative Projects) for 2025. The increase is based on an inter-institutional agreement concluded with the Rural Support Service for the implementation of the grant project Study on the use of geospatial information in grassland age statistics and the development of method for estimating the production of fodder and green forage in accordance with Regulation (EU) 2022/2379.

Capital expenditure increased by EUR 254 904, or 28.8 %, while EUR 20 107, or 1.7 %, was not utilised. The largest increase is driven by expenditure on the development of Statistical Farm Register, as well as the purchase of servers for the use of AI technologies. Laptops and other fixed assets were also purchased in slightly larger quantities than in the previous year. As a result of underperformance, capital expenditure under programme 24.00.00 *Provision of Statistical Information* was reallocated due to lower-than-planned revenue from paid services.

	Plan	Execution	Execution, %
Resources for covering expenditure	16 496 840	16 409 701	99.5
Income from paid services	211 562	85 312	40.3
Transfers	112 104	109 470	97.7
Grants	16 252 278	16 214 919	99.8
Total expenditure	16 496 840	16 409 516	99.5
Remuneration and compensation	13 389 187	13 351 850	99.7
Goods and services	1 952 417	1 843 434	94.4
Subsidies, grants and social benefits	1 059	1 059	100
Maintenance costs of transfers	72 735	72 735	100
Capital expenditure	1 160 546	1 140 439	98.3
Financing		185	

Institutional activity

Actions to reduce administrative burden

The CSB has implemented significant measures to reduce bureaucracy, thereby decreasing the administrative burden on enterprises:

- four turnover reports have been discontinued for 80 % of respondents in the trade and services sectors;
- an assessment has been carried out on merging report '2-darbs' with the SRS employer report;
- from 2026, reports '1-gada' '1-EDR' will be merged into a new report '4-gada';
- as of 2026, it is planned to discontinue reports '1-reģistrs';
- as of 2026, the number of indicators in agricultural survey questionnaires has been reduced by 36.

In 2025, the amount of data required from approximately 4 000 enterprises was reduced, delivering an estimated annual saving of around 9 800 hours. In the future, the state will increasingly use its administrative data, and enterprises will not be required to provide information that is already available to public authorities.

The CSB and Latvijas Banka concluded an agreement that will enable Latvijas Banka to use pseudonymised data held by the CSB more efficiently, more extensively, and more effectively for analytical and research purposes. This cooperation will also contribute to reducing the administrative burden on enterprises and residents, as data submitted once will not be collected again.

The data enable a more comprehensive analysis of Latvia's export competitiveness and resilience, trends in the financial health of enterprises, and their ability to adapt to external shocks such as Russia's war in Ukraine and the related sanctions. The research results will be reflected in Latvijas Banka reports, presented to national and international institutions, and published in scientific journals. These data will also enable a more comprehensive analysis of access to financing in Latvia and support the development of practical recommendations for improving the situation.

Continuing the modernisation of the statistical process, opportunities have been explored to use alternative data sources in the production of statistics, for example, supermarket scanner data for the calculation of the consumer price index. Cooperation agreements have been concluded with three supermarket chains in Latvia, and regular data transmission has been initiated, enabling work on the development of the methodology to begin in 2026.

Implementation of the AI projects

The implementation of AI solutions enables the automation of stages in statistical production, ensures data accuracy and timeliness, and strengthens the CSB as a national centre for data innovation and development.

As a result, the CSB is actively implementing AI solutions in statistical production:

- classification of goods according to the COICOP 2018 standard, using product name vectorisation and LLM-based contextual understanding, thereby automating a process that had previously been carried out manually,
- automation of the enterprise classification process during the transition to NACE Rev. 2.1 – the reclassification was successfully completed in 2025,
- population estimation using machine learning algorithms,
- automated processing of job advertisements using LLM and optical character recognition (OCR) technologies,
- development of a labour market forecasting system,

- use of Copernicus Programme satellite data (Sentinel-1/2) to identify construction activities, in cooperation with the Latvian Geospatial Information Agency and using deep learning models.

Integration of the Model Context Protocol (MCP) into statistical databases

The CSB has developed and implemented several MCP services – a standardised interface that enables large language models to securely query statistical databases in real time. MCP services are in operation for foreign trade data, the vacancies database (more than 1.4 million records), and the CSB official statistics portal. The MCP approach ensures controlled access to data.

Regulatory environment (AI sandbox)

In accordance with Section 8(5) and Section 9(8) of the Artificial Intelligence Centre Law, Cabinet regulations on the organisation of a special regulatory environment and the processing of personal data within it have been approved. The regulations provide that the CSB ensures technological solution for the regulatory environment when the development, testing, and improvement of an AI system require personal data held by the state.

In cooperation with the Institute of Mathematics and Computer Science of the University of Latvia, work has been carried out on the processing of administrative data to enable faster and more comprehensive use of the datasets available to the CSB.

Surveys

In addition to regular surveys, three large-scale surveys were also conducted:

- household budget survey, in which supermarket chain purchase data were used for the first time in Latvia,
- survey on Quality of Life in Cities,
- European Health Interview Survey.

Improvement of the legal framework to strengthen professional independence

The CSB, in cooperation with the European Commission, has agreed on several measures to strengthen professional independence and mitigate the identified risks. One of these initiatives is the preparation and submission of proposals to the Ministry of Economics regarding the inclusion of the Official Statistics Programme (hereinafter – OSP) and the regulations on official statistical forms in a pilot project that would provide for the approval of these documents at the ministerial level.

Such delegation would ensure unequivocal compliance with the principle of professional independence, allow for more flexible and prompt amendments to the OSP and statistical forms, reduce the administrative burden for both institutions and businesses, while at the same time maintaining government-level oversight of the strategic directions of the official statistics system.

In the European Commission's Code of Practice audit conducted in 2023, it was noted that the CSB's professional independence is insufficient, as both the OSP and the templates of official statistical forms currently must be approved by the Cabinet of Ministers. These measures are one of the steps aimed at eliminating these risks and strengthening the CSB's independence in accordance with international standards.

Official Statistics Programme for 2026–2028

The Cabinet of Ministers approved the OSP for 2026–2028 on 16 December 2025. It contains consolidated information on the official statistics that will be provided over the next three years by the CSB and 34 other

state institutions. For the first time, the OSP was approved for a three-year period, thereby reducing the administrative burden that had previously arisen to some extent from its annual approval by the government.

In 2027, statistics from ecosystem accounts will also be available. This is an internationally recognized approach that integrates the state of natural capital and its changes into the national statistical system, providing structured and comparable information on ecosystem areas, their quality, and the services they provide.

In the reporting year, the CSB continued to implement a unified approach to service management in accordance with the principles of the public administration service management policy. The structuring of the service portfolio, the introduction of a management cycle, and the development of service performance indicators was initiated, ensuring a systematic assessment of service demand, quality, and efficiency in the future.

Development of the quality management system

On 25–26 November 2025, the CSB underwent its first surveillance audit following recertification in accordance with the ISO 9001 and ISO 27001 standards. The CSB management, two management systems, 16 organizational units, and physical security were audited.

At the CSB, core operational, support, and quality management processes are being improved. The risk management system has been significantly improved by incorporating CSB's core operational risks and ensuring a unified approach across the entire institution.

As a result, the external audit confirmed that the quality management system maintained in the administration complies with the requirements of the ISO 9001 and ISO 27001 standards, and the certification cycle is therefore being continued.

Project management

Within the framework of the programme "Production of Statistical Information for the New EU Initiatives" activities in 35 grant projects were implemented in 2025, of which 12 projects were undertaken. Fifteen final reports on implemented projects were submitted to the Statistical Office of the European Union (hereinafter – Eurostat), while 11 project applications were submitted to Eurostat for participation in grant scheme projects. 218 CSB employees were involved in the implementation of grant projects.

The actual direct expenditure of grant projects in 2025 under the programme amounted to EUR 1 309 801, of which EUR 1 107 971, or 85 %, consisted of remuneration costs.

The implementation of activities in grant projects will continue in the future as well.

In 2025, preparations were launched for the implementation of two European Regional Development Fund projects:

Development of a secure data processing environment (PILS)

Currently, data held by public authorities are fragmented, stored in different systems and formats, which hinders their interoperability and efficient use. Therefore, a unified, secure, and auditable environment is being developed for data analysis, research, and policy planning.

The secure data processing environment will ensure that data are stored and processed within a unified and secure system, where institutions will be able to receive harmonised data within a few days, while complying with all data protection and audit requirements.

By implementing this initiative, the Central Statistical Bureau of Latvia will become the technical and methodological centre for coordinating data use at the national level.

Development of a new electronic data collection and transformation system (DELTA)

To replace outdated data entry platforms and significantly improve the quality and efficiency of data collection, a new electronic data collection and exchange system, DELTA, is being developed.

The system will provide automated communication with respondents, integration with state information systems (e-address, the Register of Enterprises, SRS, etc.), automatic data verification and validation, as well as direct data transfer to the secure data processing environment. DELTA will form the foundation for a modern, user-friendly, and reusable data collection infrastructure.

Personnel

The activities of the CSB are driven by highly qualified, experienced, and professional employees – experts in their respective fields whose work is based on in-depth knowledge, precision, and a strong sense of responsibility. In 2025, the implementation of functions and tasks continued under a hybrid working model, combining a flexible approach to work with high quality standards and concern for employee well-being. All employees were provided with modern technical equipment and ergonomically designed workplaces in the office to ensure that day-to-day work is both efficient and health-conscious.

2025 marked a targeted shift in the human resources management of the CSB towards a data-driven approach, strengthening our capacity to manage development, change, and employee engagement.

Indicator	Value
Positions (31.12.2025)	475
Average number of employees during the year	438
Actual employees at end of year	426
Share of women	86 %
New employees in 2025	53
Employees who left	64
Personnel turnover rate	14.61 %

Compared with the previous year, the number of positions has decreased. On 31 December 2025 there were 475 positions in the CSB, of which 231 were positions of state civil service officials and 244 – positions of employees. The average number of employees during the year, including those on long-term leave, was 438, while the actual number of employees at the end of the year was 426. At the end of the year, the CSB had 54 vacant positions, mainly in statistics, data analytics, and information technology. The share of women in 2025 remained unchanged at 86 % of the total number of employees.

In 2025, 53 new employees joined the team of the CSB, bringing new energy, ideas, and professional contributions to the achievement of shared goals. Meanwhile, 64 employees started a new stage in their personal lives or professional careers outside the CSB, including 23 employees who retired. Civil service and employment relationships were most often terminated at the employee's initiative, by mutual agreement, or upon reaching retirement age. The results of the *Exit* survey indicate that the main reasons for leaving are career development opportunities, diversification of job content, more competitive remuneration, as well as personal considerations and retirement.

In 2025, the CSB continued to improve its recruitment approach by expanding candidate sourcing channels and enhancing communication with applicants. Digital platforms and social media were increasingly used, and opportunities were provided for candidates from Latvia's regions to apply, thereby expanding the pool of potential applicants. In total, 81 recruitment competitions were announced, with 804 applicants participating. The number of unsuccessful recruitment competitions has significantly decreased, indicating a more efficient selection process and growing interest in working at the CSB – a place where data is used to tell the story of people's lives in Latvia and support important decision-making.

The personnel turnover rate in 2025 was 14.61 %, which is 4.5 percentage points higher than in the previous year. The increase is partly explained by the reorganisation model that was introduced, which affected the structure of employees and contributed to changes in employment. The turnover rate among new employees (with service increment of up to one year) was 3.42 %. At the same time, this group accounted for 28.3 % of all employees whose civil service or employment relationships were terminated in 2025, indicating challenges in retaining staff during their first year of employment.

In 2025, the CSB continued to systematically develop employee competencies, with particular emphasis on management skills, technological expertise, and the use of AI. During the year, 85 % of employees participated in training, attending more than 1 300 courses in total, reflecting strong engagement and ongoing professional development. It is important to note that, in cooperation with Figure Baltic Advisory, a development programme for senior and middle-level managers has been launched and will continue this year as well. A strong and cohesive management team is essential for the development of the CSB, the implementation of change, and employee engagement. Therefore, targeted investment in strengthening managerial competencies remains one of the CSB's key priorities.

At the end of 2025, the CSB conducted surveys on organisational culture and employee satisfaction, providing in-depth insight into employees' experiences, engagement, and the quality of the working environment. The data obtained enable evidence-based decision-making in human resource management, the targeted improvement of management practices, the strengthening of cooperation between organisational units, and the timely identification of areas for improvement. These results will also provide an important foundation for developing the CSB's human resources management strategy and defining its priorities.

Awards and recognition

In November 2025, six CSB employees received a certificate of recognition from the Ministry of Economics, and one employee received a certificate of gratitude.

Certificates of recognition from the Ministry of Economics were received by:

- Sigita Purona-Sida, Director of the Environment Statistics Department – for improving institutional processes, developing innovative indicators, and strengthening the CSB's international profile.



Photo: Formal recognition of CSB employees.

- Pēteris Veģis, Senior Expert of the Social Statistics Methodology Section – for long-standing contributions to the development of Latvia's statistical system, including leadership of the Population Census and the provision of statistics essential to national economic development.
- Vida Lukaševiča, Expert of the Environment Statistics Data Analysis and Dissemination Section of the Environment Statistics Department – for high professionalism and long-standing contributions to the development of transport statistics, as well as for the purposeful strengthening of cooperation with sector partners, including ports, airports, the Ministry of Transport, the state Ltd. 'Road Transport Administration' and JSC 'Latvijas dzelzceļš'.
- Vija Veidemane, Deputy Section Head of the Government Finance Section of the Macroeconomic Statistics Department – for significant contributions to the development of Latvia's statistical system and long-standing professional work in the field of government finance statistics.
- Kaspars Misāns, Leading Expert of the CSB – for significant contributions to the development of the official statistics system and the national statistical office, and for long-standing professional service in economic statistics.

The certificate of gratitude from the Ministry of Economics was awarded to Ieva Vanaga, Section Head of the Short-Term Business Statistics Section of the Business Statistics Department – for reducing administrative burden and successfully transitioning to the use of administrative data in provision of trade and services statistics.

This is an important recognition of both our colleagues' professional performance and the CSB's shared mission in serving the state.

CSB certificate of recognition was awarded to:

Jānis Bērziņš, Melita Vitola, Sarmīte Krēgere, Kārlis Smudzis, Kristīne Knipele, Ģertrūde Viksna, Jekaterīna Drobiševa, Nataļja Dubkova and Dace Heine.

CSB certificate of gratitude was awarded to:

Ināra Krasovska, Vizbulīte Karzubova, Alla Simonova, Iveta Eglīte, Zinaida Urča, Tatjana Berjoza, Guna Graudiņa, Sandra Tajarova, Annika Gēgermane, Oļesja Larionova, Ilva Krastiņa, Ieva Urbāne, Liliāna Roze, Aiva Niedra, Anna Komara, Inta Andersone, Guna Karlsone, Lolita Lazda-Lazdiņa, Una Balode, Ieva Jansone, Ralfs Melbergs, Ance Tetere and Vineta Lipko.

We are proud of our colleagues' contributions, professionalism, and attitude, which strengthen the CSB as a reliable and modern organisation. Each employee's work contributes significantly to the overall result – the production of high-quality data and the support of socially important decision-making.

New office

Since 2024, a project has been underway to relocate the CSB office to the State Office Building at Talejas iela 1, Riga. In the second half of 2026, the CSB office is scheduled to relocate, enabling work in energy-efficient, functional, activity-based premises aligned with the state office concept and supporting the efficient use of budget resources. In designing the new office, particular attention is being paid to the quality of the working environment, enabling employees to focus on their core responsibilities in their daily work as well as to strengthen their collaboration skills. In the new premises, ergonomic furniture will be provided, along with lighting and temperature conditions appropriate for work purposes.



Communication with Society

In 2025, the CSB systematically strengthened its communication with the public, the media, and various target audiences, while increasing the organisation's visibility and the use of its data in decision-making. A new strategic communication framework was developed, defining objectives, target audiences, key directions, and priorities.



Photo: Reinis Oliņš

The CSB actively engaged with the media throughout the year, issuing more than 190 press releases, responding to over 180 media requests – including comments for radio and television – and receiving nearly 12 000 mentions across the media. Data on consumer prices, inflation, wages, employment, and demography attracted the greatest interest and were most frequently featured in online media, as well as on radio and in the national press.

On social media, the CSB published nearly 700 posts on Facebook, Instagram, LinkedIn, and X, and also launched its presence on the Bluesky platform.



Photo: Anete Rudmīze

The number of followers and engagement increased – Facebook reached more than 6 400 followers (+31.6 %), Instagram more than 700 (+31.9 %), and LinkedIn more than 2 400 (+9.7 %).

Communication activities were also carried out through campaigns, particularly in relation to the Household Budget Survey and the European Health Interview Survey, while support was also provided for other population surveys. At the same time, particular attention in communication activities was devoted to reducing the administrative burden on respondents by explaining the CSB's initiatives and the results achieved.

CSB experts and management actively participated in public events and conferences, representing the institution at major platforms such as the main discussion at the 'Riga Food 2025' exhibition, the Cēsis Municipality Entrepreneurs' Forum, and the Latvian Tourism Forum, among others, where they presented data stories to diverse audiences on topics including consumption patterns, regional development, economic indicators, and tourism.

The CSB also promoted public data literacy by hosting pupils and students, organising Shadow Day, and conducting webinars for teachers. Educational content on data use and visualisation was also produced for social media.

On 8 October 2025, in cooperation with the Ministry of Climate and Energy, the CSB received an award in the 'Practice' category of the environmental dimension for the development of the Climate Change Dashboard. State administration institutions, planning regions, and municipalities were eligible to apply for the 'Practice' category, provided that their innovations had been fully implemented in recent years and are systematically maintained and continuously developed. The State Chancellery received a total of 21 applications, from

which, in accordance with the award regulations, the winners were selected across four sustainability dimensions: environment, society, economy, and culture.

The dashboard brings together in one place the key indicators on the impact of climate change in Latvia, including greenhouse gas (GHG) emissions, energy indicators, sectoral indicators (industry, transport, tourism, agriculture, etc.), as well as environmental and human health indicators. The dashboard provides clear, visually accessible, and reliable information for policymakers, researchers, the media, and the public, facilitating climate policy monitoring and informed decision-making.



On 4 December 2025, at the Export and Innovation Award 2025 ceremony, the CSB presented an award to the business process automation enterprise 'RGP', Ltd. for data-based contributions to research and development.

Photo (Investment and Development Agency of Latvia) from the left: Ilze Raudiņa, 'RGP' Ltd., Raimonds Lapiņš, Director General of the CSB

In March 2025, the CSB organised the student competition 'Macroeconomic Data Sprint: Explore, Analyse, Influence!' in cooperation with the University of Latvia Foundation and Latvijas Mobilais Telefons (LMT). Students had the opportunity to submit innovative research projects using a broad range of CSB and Eurostat macroeconomic data, aimed at developing critical thinking and analytical skills, as well as exploring the potential of real-world data.



Photo: Participants of the CSB competition 'Macroeconomic Data Sprint: Explore, Analyse, Influence!' together with the competition evaluation committee.

The winner of the competition and recipient of the EUR 1 000 main prize was Dāvids Rubens, a first-year master's student at the Faculty of Economics and Social Sciences of the University of Latvia (LU ESZF), whose research analysed technological groups within manufacturing sub-sectors. Competition winners also had the opportunity to present their research at a seminar on space economic accounts held in Riga by Eurostat and the European Space Agency, as well as in a meeting of Eurostat's Expert Group on Integrated Global Accounts.

On 13 November 2025, the CSB organised a scientific conference titled 'All About Artificial Intelligence in Statistics' to initiate a professional discussion on how to proceed at a time when respondent participation in surveys is declining and the statistical field must seek new data collection solutions.

International Cooperation

In 2025, CSB experts actively contributed to the development of the European Statistical System by participating in Eurostat meetings on the development, harmonisation, and implementation of methodologies. In total, CSB representatives took part in 164 international activities (73 working groups and 28 special working groups), involving 290 employees, and also contributed to written consultations.

During the reporting period, the CSB organised several significant events. On April 3, the Baltic Macroeconomic Experts' Seminar 'Baltic Macroeconomic Data Boiler' on gross domestic product (hereinafter – GDP) calculation and analysis was held in Riga. On 5–6 June, the CSB participated in the Baltic Steering Committee meeting in Estonia, where discussions focused on microdata exchange, AI and access to private data, as well as the alignment of a common position on the accounting of defence expenditure. On 24–25 October in Split, the Director General of the CSB chaired a panel discussion at the Conference of Directors General of National Statistical Institutes on sustainable tourism. Together with colleagues from the OECD, Germany, Croatia, and Malta, the discussion explored how data can help policymakers guide the sector towards sustainable development.

The CSB also demonstrated its role as a centre of expertise by providing technical assistance and study visits for the statistical offices of other countries working towards the implementation of European standards and best practices in statistics. On 17–19 June, the CSB hosted representatives from Moldova and shared its experience with the 'Vocational Training in Enterprises' survey. On 20–21 August, it exchanged experience with representatives from Kosovo on social protection statistics, while on 26–27 August, it provided experts from Albania with insights into consumer price index methodology and the development of new indices.

CSB experts also took part in international missions: in April, in Moldova on global value chains, and in October, in Luxembourg to support Bosnia and Herzegovina and Kosovo in the field of price indices.

The CSB was also represented at several international forums, where it presented its achievements and shared its experience. For example, the CSB's Climate Change Dashboard consolidates key climate indicators and presents them in a clear, visually accessible way tailored to different audiences. The CSB also shared its experience of using loyalty card data in the Household Budget Survey to reduce respondent burden and improve statistical quality. We also shared Latvia's experience in estimating population size using a SoL-logit model and administrative data, in order to avoid burdening the population with surveys. Latvia's approach to assigning individuals to geographical areas using commuting and workplace data was also presented, alongside an automated workflow for processing sample surveys, which improves efficiency and data quality. Our experts also presented the methodology for developing satellite accounts for the space economy within the system of national accounts. To an international audience, CSB experts also presented approaches to integrating geospatial and economic data.

Future development directions

CSB as a 'one-stop shop' for the processing and integration of information stored in state information systems

On 18 June 2025, at the initiative of the State Competitiveness Council, the President of Latvia, Edgars Rinkēvičs, submitted to the Saeima a draft law entitled 'Amendments to the State Administration Structure Law' (No. 980/Lp14). The amendments propose establishing three new purposes for data processing, namely policy planning, improving service efficiency, and supporting research and innovation. The amendments also propose strengthening the CSB as a 'one-stop shop' for the processing and integration of information held in state information systems. This would not only promote the reuse of data in public administration and strengthen cross-sectoral data analytics in the public sector but also contribute to reducing the administrative burden. The draft law provides for the following amendments to Section 54 of the State Administration Structure Law:

- the CSB becomes the operator of the Secure Data Processing Environment;
- the CSB serves as the coordinating authority for the use of data from state information systems;
- the Data State Inspectorate carries out regular audits of personal data processing;
- procedures for the transfer of data to state institutions are established.

As a result of these amendments, a modern, European-level data governance system will be established in Latvia, ensuring efficient use of data in policy planning and increasing public trust in state data systems.

Implementation of the GDP reform

The CSB is implementing significant changes to the methodology and quality monitoring of GDP calculations to ensure greater transparency and methodological robustness, while reducing the number of revisions and errors. The implementation of the reform will strengthen public trust in national statistics.

As a result of the above-mentioned reform, the following is envisaged:

1. Implementation of the System of National Accounts 2025 (SNA 2025) standard;
2. Use of scanner data in the calculation of the Consumer Price Index;
3. Building a National Accounts IT system;
4. Establishment of a GDP Council for independent quality monitoring.

The establishment of the GDP Council will ensure independent quality oversight of methodology and calculation content, while the National Accounts IT system will provide technical quality control by ensuring accurate data processing, an auditable calculation history, and compliance with international standards.

CSB's key performance indicators for 2026

- The data sets required for statistical production have been organised and accessible for AI solutions.
- 60 % of statistical production has been automated.
- Overall, the time required for respondents to complete CSB surveys has been reduced by 30 %.
- Data availability within 24 hours has been piloted, with the Ministry of Economics as the first client to receive this service.
- Data migration to an external (off-premises) IT infrastructure has been completed, including the implementation of an AI solution.
- A workshop for experimenting with AI solutions has been made available.